

MINUTES

Meeting of the Hunter College Senate

21 February 2024

The 685th meeting of the Hunter College Senate convened at 3:59 PM in HW 714.

Presiding: Nicole Palmetto, Vice Chair

Attendance: The elected members of the Senate with the exception of those marked absent in Appendix I.

Alternate Senators were formally seated in accordance with the procedures approved by the Senate for in-person meetings, and they were enabled to vote using iClicker.

Vice Chair

Remarks: Vice Chair Nicole Palmetto said the following:

“As many of you know, as a ‘public body’ the Hunter College Senate operates within the regulations set out by the New York State Open Meetings Law — something that has been true since 2005. One of the requirements of the Open Meetings law (well, technically, the General Construction Law, which sets out how public meetings should be conducted) is that ‘in order to carry a motion or take action, there must be an affirmative vote of a majority of the total membership.’ In other words, in order for an action to be approved by the Senate, it must pass by 50% plus one of the total membership — in our case, since we have 102 members, by 52 votes.

“Since we began operating under the Open Meetings Law, we’ve distinguished between two kinds of decision making: what we’ve called ‘housekeeping,’ that is, decisions that affect the running of the Senate itself, and what we might call ‘policy’: decisions that affect the college as a whole, or speak to the college or the larger world. For housekeeping we’ve routinely assumed that a simple majority sufficed to pass something; in fact, more often than not the Senate chair has called for unanimous consent to pass low-stakes resolutions or accept committee reports. By contrast, for policy decisions, we’ve relied on the more formal and more stringent requirement of passage by 50% plus one.

“As it turns out, we have been in violation of the Open Meetings Law this entire time. Every decision, no matter how minor, must be made with at least 51 votes in favor. And from now on, that is the practice we will be following. But this raises a difficult question: what do we do about all the decisions we’ve made since 2005 — nearly 20 years’ worth of what we regarded as housekeeping that is now technically invalid? After long consideration of this question, the Administrative Committee has come up with the following solution.

“All the measures that passed by unanimous consent are fine — since quorum is also 50% plus 1 of the whole body, and we don’t start Senate meetings without quorum, unanimity necessarily presupposes a valid majority. For the other decisions, it seems unnecessary (and practically impossible) to relitigate 19 years’ worth of decisions, all of which were made in good faith. These votes were not taken to somehow make an end run around the Open Meetings Law, or to violate it surreptitiously. Everyone believed that we were following protocol while we made these decisions. So the Admin Committee has decided to let them stand, and to draw a bright line between the end of Fall 2023 and our first meeting of Spring 2024 — that is, today. I’m happy for the body to discuss the logistics of this determination, but we couldn’t think of another solution to an otherwise insuperable problem.”

Minutes: The minutes of 4 October 2023, 18 October 2023, 1 November 2023, 15 November 2023 and 6 December 2023 were distributed by email and will be voted on at the next meeting.

**Report by
the President
and Provost:**

Nicole Palmetto invited Interim President Ann Kirschner to give a report and Interim Provost Manoj Pardasani to provide an update on the Science Park and Research Campus (SPARC) at the Hunter

Brookdale campus. The reports are in Appendix II.

**Report by the
Administrative
Committee:**

a) Approved Curriculum Changes

The following curriculum changes as listed in the attached reports Part I dated 21 February 2024 have been approved as per Senate resolution and are submitted for the Senate's information. Items: UR-2595 Curriculum & Teaching, Educational Foundations, and Educational Foundations (Routine change in courses), UR-2601 Film & Media (Routine change in courses), UR-2606 Film & Media (Routine change in course), GR-1590 Curriculum & Teaching, Educational Foundations, and Educational Foundations (Routine change in courses).

b) Search Committee for Chief Librarian Results

On 6 December 2023, the Senate elected the Chair and the student slot for the Search Committee for Chief Librarian. During the same meeting, tellers were appointed, and written ballots were distributed for the election of faculty members for the Member Panel. Below are tallies of the vote count and a member panel of 5 faculty members selected by the President for the search committee:

Chair Panel:

Nicole S. Bennett, Associate Provost & Assistant Vice President, Office of the Provost

FACULTY:

Mike Owen Benediktsson, Sociology

Jaya Rachwani Parshotam, Physical Therapy

Library

Meshaw Browne

Sarah Ward

Lisa Finder

STUDENTS

Saidmukhammad Ergashev (Chemistry)

Michael Tamsuriyarnit (Media Studies/Journalism)

Nicole Palmetto (Public Health)

Tallies of the vote counts are as follow:

1. Humanities & Arts:

26 Jack Kenigsberg, English

25 Lazaro Lima, AFPRL

25 Julie Van Peteghem, Romance Languages

2. Social Sciences:

33 Mike Owen Benediktsson, Sociology

3. Sciences & Mathematics

33 Frida Kleiman, Chemistry

4. School of Education

33 Gina Riley, Special Education

14 Salvador Ruiz, Special Education

13 Melissa Jackson, Special Education

5. Schools of Nursing, Health Professions, and Urban Public Health

27 Jaya Rachwani Parshotam, Physical Therapy

6. School of Social Work

24 Caroline Gelman

7. Library

23 John Carey

39 Ingrid Bonadie-Joseph

36 Meshaw Browne

40 Sarah Ward

27 Phillip Swan

25 Lisa Finder

**Committee
Reports:**

Governance Committee

Vice Chair Palmetto called on Professor Judith Aponte, Chair of the Governance Committee, to report. Professor Aponte presented the Resolution on Non-CCE Full-Time Lecturer Voting Rights that was approved by the Senate on 26 September 2018 and is now pending CUNY's approval. Professor Aponte also reported that on 13 February, the Governance Committee voted to recommend the recertification of four Centers and Institutes: the Center for Analysis and Research of Spatial Information, the New York City Food Policy Center, the CUNY Institute for Sustainable Cities and the National Center. Finally, Professor Aponte informed the Senate that drafts of Guidelines for Non-departmental Academic Unit By-Laws and the Revised Theatre Department By-Laws will be presented at the next Senate meeting on 6 March.

**RESOLUTION ON NON-CCE FULL-TIME LECTURER VOTING RIGHTS (APPROVED BY
SENATE ON 9-26-2018)**

Recognizing that Article VII, section 8.11 of the CUNY Bylaws states, "The provisions of duly adopted college governance plans shall supersede say inconsistent provisions contained in this article, and

Whereas the CUNY Board of Trustees has already granted a waiver to Hunter College to extend the right to vote for Department Chair and Departmental Personnel and Budget committee to all Lecturers with CCE, and

Whereas, some Hunter Departments have already allowed full-time Lecturers without CCE to vote in Departmental Elections, and

Whereas all full-time faculty with or without tenure or CCE should have the right to participate in the process of choosing their departmental leadership, and

Whereas it is advantageous for academic departments to have voting input from all full-time faculty in order to reflect the diversity of rank among the full-time instructional staff in each department,

Therefore, be it resolved that all academic departments should allow all full-time Lecturers, regardless of whether they have CCE or not, to vote for their Department Chair and their Departmental P&B Committee.

The meeting was adjourned at 4:43 PM.

Respectfully submitted,

Sarah Jeninsky
Secretary

APPENDIX I

The following attendance was noted from the meeting

(A) =Alternate, A=Attended, X=Absent, E=Excused

Faculty					
AFPRL	Anthony Browne	A	Mathematics & Statistics	Sandra Clarkson	X
	Milagros Denis-Rosario	(A) A			0
	Lázaro Lima	(A) X		Robert Thompson	(A) A
Anthropology	Jackie Brown	A		Barry Cherkas	(A) A
	Stephanie Levy	(A) X	Medical Laboratory Sciences	Chad Euler	X
	Milena Shattuck	(A) A		Steven Einheber	(A) X
Art & Art History	Itam Uchenna	A		Muktar Mahajan	(A) X
	Dave McKenzie	A	Music	Michele Cabrini	A
	Chitra Ganesh	X		L. Poundie Burstein	(A) A
	Emily Braun	(A) X			(A)
Biological Sciences	Ben Ortiz	A	School of Nursing	Carolyn Sun	X
	Jesus Angulo	A		William Samuels	X
	Paul Feinstein	(A) X		Stephen Yermal	A
	Carmen Melendez	(A) X		Deidre O'Flaherty	(A) X
Chemistry	Gabriela Smeureanu	A	Philosophy	Laura Keating	A
	Nancy Greenbaum	(A) X		Daniel Harris	(A) X
	Brian Zeglis	(A) X		Omar Dahbour	(A) A
	Nadya Kobko-Litskevitch	X	Physics & Astronomy	Kelle Cruz	A
Classical & Oriental Studies	Yasha Klots	A		Yuhang Ren	(A) X
	Frederick Rogals	(A) A		Ying-Chih Chen	(A) X
	Doron Friedman	(A) X	Political Science	Lina Newton	X
Computer Science	Justin Tojeira	A		Charles Tien	(A) X
	Raj Korpan	(A) X		Michael Lee	(A) X
	Saptarshi Debroy	X	Psychology	Roseanne Flores	A
	William Sakas	(A) X		Darlene DeFour	A
Curriculum & Teaching	Edgar Troudt	A		Glenn E Schafe	(A) X
	Stephen Demeo	A		Peter Serrano	(A) X
	Maverick Zhang	(A) X	Physical Therapy	Jaya Rachwani	A
	Tim Farnsworth	X		Milo Lipovac	(A) X
Dance	Maura Donohue	X		Chad Woodard	(A) X
	Ana Nery Fragoso	(A) X	Romance Languages	Magdalena Perkowska	A
	David Capps	(A) X		Monica Calabritto	(A) X
Economics	Tim Goodspeed	X		Julie Van Peteghem	(A) X
	Michelle Liu	A	School of Social Work	Jonathan Prince	A
	Kenneth McLaughlin	(A) A		George Patterson	X
	Avi Liveson	(A) X		Marina Lalayants	(A) X
Educational Foundations & Counseling Programs				Keith Chan	(A) X
	Sarah Bonner	(A) A	Sociology	Mark Halling	A
	John Keegan	(A) X		Mike Benediktsson	(A) X
English	Sarah Chinn	E		Michaela Soyer	(A) X
	Angie Reyes	X	Special Education	Salvador Ruiz	A
	Mark Miller	X		Melissa Jackson	(A) X
	Janet Neary	(A) A		Kathryn Furlong	(A) A
Film & Media Studies	Larry Shore	A	SLPA	Donald Vogel	A
				Nancy Eng	(A) A
	Tami Gold	(A) X		JungMoon Hyun	(A) A
	Gustavo Mercado	(A) X	Theatre	Louisa Thompson	X
Geography & Environmental Science	Allan Frei	X			0
	William Solecki	(A) X		Claudia Orenstein	(A) A
	Sun Shipeng	(A) X	Urban Policy and Planning	Lily Baum Pollans	A
German	Christina Mekonen	A		Victoria Johnson	(A) X
	Elke Nicolai	(A) X		vacant	(A)
	Aine Zimmerman	(A) A	Nutrition and Public Health*	Susan Cardenas	X
History	D'Weston Haywood	X		Khursheed Navder	(A) A
	Manu Bhagavan	(A) X		Steven Trasino	(A) X
	Aaron Welt	X	Women & Gender Studies	Jennifer Gaboury	A
Library	Iris Finkel	A		Catherine Raissiguier	(A) X
	Ajatshatru Pathak	X		Rupal Oza	(A) X
	Mee' Len Hom	(A) A			
		(A)			

			At-Large, Lecturers and Part-Time Faculty		
Students			Student Services	Burhan Siddiqui	A
				Luis Roldan	(A) X
			Library	Jocelyn Berger-Barera	A
			English	Donna Paparella	X
			Psychology	Stefan Schlussman	X
			Social Work	James Mandiberg	X
			Medical Lab Science	Hongxing Li	X
			Religion	Wendy Raver	A
			Political Science	Rosa Squillacote	X
				0	0
			Special Education	Gina Riley	A
				0 vacant	
			THHP	Sarah Jeninsky	A
			Art & Art History	Peter Dudek	X
Ex-Officio					
			President, USG	Bushir Juwara	X
			Vice President, GSA		0
			President Alumni Association	Elizabeth Wilson-Anstey	X
			President, HEO Forum	Denise Lucena-Jerez	X
			President, CLT Council	Amy Jeu	X
ADMINISTRATION					
			Senators:		
			HEO/CLA Representative	Irina Ostrozhnyuk	E
			Vice President for Student Affairs	Eija Ayravainen	A
			Provost	Manoj Pardasani	A
			Dean, School of Arts & Sciences	Andrew Polsky	A
			Dean of Education	Jennifer Tuten	A
			Alternate Senators (3):		
			Dean of Social Work	Mary Cavanaugh	X
			General Counsel & Dean of Faculty		0
			Dean of Nursing	Ann Marie Mauro	A

APPENDIX II

Interim President Ann Kirschner

“It is wonderful to be with you today and report that we have had a very great start for this semester. I will be updating on various things that are happening around the College. Big news of the day, of course, is that we will be welcoming the next President of Hunter College, Dr. Nancy Cantor. She will be starting on August 12th. The announcement was made last week and I expect that we will be meeting with her. We have already started some conversations to figure out how to make the handoff as smooth as possible from one Administration to the next. Nancy Cantor has a long and distinguished record as an academic leader. She is extremely student-centered. She is someone who has had incredible innovation in her experience. She is going to be a fantastic leader for Hunter College. I am very much looking forward to working with her. I hope you all are, as well.

“It is not even March, but we are already beginning to work on graduation. It will come before we know it. It is planned for June 4th at Barclays Center. We will have many announcements in the next couple of Senate meetings about that. Students already have their information about picking up their caps and gowns. You have probably seen some of them taking pictures in the lobby. It is always a very exciting time of year.

“Let me talk a little bit on a more sobering note: about campus culture which has certainly been very much on my mind during my time here at Hunter. I would like to start by saying that some of the issues that have been raised have been dealt with pretty much at every campus across the United States. There is nothing particularly unusual about us, except that we do it in a Hunter College kind of way. The question to me is really the question of what kind of a college we want to be. What kind of a community do we want to be? I certainly started my time here at Hunter with a vision of what college is. College is a place for debate and very different perspectives and to have fearless encounters with new ideas, sometimes uncomfortable ideas. College is a great place to change your mind, to challenge assumptions that you may have about your world, or maybe even about yourself. So, students come to Hunter College to do all of that and to advance themselves to get an education. Our job is to meet those goals, but it is not so easy these days. For many of us, these are very complicated times. The conflicts that we are living with are not abstractions. They are not just seen on our screens. This is something that affects our families and our friends. Some of our students and faculty may have family in Gaza, and the suffering of innocent victims of the war has reached horrifying proportions. Some of our students and our faculty may have friends and family who are in Israel or are in the IDF and have been killed in the fighting. So, there is grief. There is anger, and there is frustration all around, and that is a personal reality for many people at Hunter College. So, how do we balance the imperatives of academic freedom and free speech with the expectations of professionalism and collegiality and safety? That is the challenge. How do we have conversations in a classroom and in the corridors of Hunter College that are respectful and consistent with a safe learning environment which to me sort of rolls up to that question: “What do you want your Hunter College to be?” There are lots of different ways to answer that question. I would like us to be exploring how we answer the question and develop models for learning, dialogue, and debate. To that end, I am establishing a Presidential Task Force on Civility and Controversy. That group is going to be charged with making recommendations by the end of this semester. I would like to thank Cynthia King Vance, our VP for Strategic Initiatives for suggesting this. I would like to thank our Provost Manoj Pardasani and our Dean Andy Polsky for taking it forward. Dean Polsky will be leading this task force, and you will be hearing more about it in future meetings as it goes forward. You will be happy to know that everything else I am going to talk about is much lighter.

“Starting with SPARC: The Science Park and Research Campus, SPARC, is moving ahead. The Provost and Gustavo have had a meeting with departments and with deans. This is very much a moving target, but we are determined to communicate even at the risk of over-communicating. We are going to tell you at every Senate meeting what the latest is on SPARC. We are also going to add a section on the website, so that if you have a desire to know what has changed in the last week on SPARC, you can go to the website to find out. I do not underestimate that this is the biggest rehab that Hunter has undergone, probably in its history. But, as I just said at another meeting: “The only thing worse than living through a renovation is not living through a renovation” because there is a lot of space in the North building in particular that really needs to be modernized. So, we are going to give you the answers we have. We are going to continue to put question marks around the answers that we do not have. One answer that we do have is that students will remain in the Brookdale dorm until June 2025. It is not until June 2025 that the actual taking down of the buildings at SPARC will begin, and students can remain in the dorms until then. We are using this time to expand our thinking about dorms. We have established a task force on housing at Hunter, as we stated at previous meetings, and there are representatives from the student body in that group. That group is thinking through alternatives. CUNY itself is going through a project to look at dorms overall at CUNY and to make some suggestions that will be parallel to what we are doing.

“Also, on the website, we launched a section that has nothing to do with SPARC, but has to do with doxxing which I know has been a tremendous concern to many in our community. There are additional resources that we put up on the website. CUNY, at our

**Meeting of the Hunter College Senate
21 February 2024**

suggestion, has also launched an area on its website. None of these are perfect but they begin to address the harm that has been done to some of our faculty and students.

“The “OpEd Project” falls into the category of professional development for faculty. The “OpEd Project” is absolutely terrific and focuses on working with people to take their ideas out of academics and into mainstream publications. We have been working with them to see how we might offer participation in the “OpEd Project” to our faculty. Through a lot of good work from Senior Associate Dean for School of Arts and Sciences, Erica Chito-Childs, our Provost and our Dean, we are going to be offering this to Hunter faculty. The first part of this is going to be a workshop that is called “Rights to Change the World.” It is going to have availability for 40 faculty members who will participate through application. You will describe a thought leadership project that you are interested in pursuing through the workshop, and then, receive follow-up mentorship by people who are part of the “OpEd Project” who will give you some ideas about how to pitch *The New York Times* or do a TED talk or how to do a podcast or whatever suits your research in particular.

“Food at Hunter. For those of you who are at the Silberman campus, we have integrated two smart pantries. These are vending machines that have healthy, culturally-appropriate foods for the students. Those are in addition to the pantries that we have around Hunter College.

“Last, I get to go to Albany on March 5th. I will be attending a legislative breakfast there for our legislators, and I will be talking specifically about what we are hoping that the State could do for Hunter College and CUNY. So, we have a busy Spring semester and, underlying all of that will be, the work of the transition to the new President. I thank the members of the Senate for all the hard work that is going to go into this semester and for having me here today. Thank you.

Provost Manoj Pardasani

“Thank you, President Kirschner. I also wanted to quickly add to that that Dr. Jessie Daniels is hosting a workshop for those who have not been at the receiving end of doxing and what can be done. The Provost Office is glad to partner with her. We have sent the invites out to the chairs and the deans to send out to the faculty, but we will do another quick email blast to everybody. I hope you can attend if that is of interest to you.

“I am here to speak about Brookdale SPARC. I am standing here alone, but I am not alone. This is truly a team effort. There are a lot of folks involved starting with President Kirschner. We also have Vice President for Operations, Gustavo Ordonez who is a leading member of this planning team. We are lucky to have him because he has been with CUNY for many years and knows the inside workings of development and redevelopment, so, we are lucky to have his expertise and his leadership. Also, Associate Provost for Research, Chris Braun from the Provost Office is very much involved in working with the academic units, the chairs and the deans. We are also very lucky to have Nancy Eng as a leader in many of these efforts.

“I just wanted to give you some quick updates. Then, if you have questions, I can answer them or my colleague, Gustavo can answer them for you, as well. We just came from FDA Plenary where we presented to that team. A week ago, we met with the FP&B where we presented to them, as well. So, what we have heard loud and clear from all of you is the need for more communication. As President Kirschner said there can't be enough communication. We have asked the Senate Chair, Sarah Chinn to put us on the agenda for every Senate meeting. We will always come with updates every Senate meeting. We are going to do the same with FDA meetings. We have a web page that is going to go live in the next two weeks which will have updated information that is available to all community members. In addition to that, we will keep on meeting with the chairs of various departments and deans and those that are impacted.

“In terms of communication and planning, we have several groups. Last Spring, the Senate voted on the Senate Ad-Hoc Committee on Brookdale SPARC. Dr. Nancy Eng is the chair of that committee. It is made up of mostly faculty members representing various academic units. One administrator that serves on it as a liaison is Chris Braun, our Associate Provost for Research, who is really helping work with the academic units and the department chairs and deans. Last Fall, we voted on having two students serve on the committee as well because their interests are important. We had nominations. People were voted in, and we will hopefully have an undergraduate and graduate student. So, that is the first committee. They will be reporting to the Senate on a regular basis as well, and the Provost Office will be coordinating with them. The second committee, which is sort of an ad-hoc committee, is the chairs of Medical Lab Sciences, Physical Therapy, Speech Language Pathology and Nursing. Those are the departments affected and impacted by this redevelopment. Chris Braun regularly meets with these chairs and the dean one on one and as a group to talk about what affects them. As you will see in the redevelopment, there are different issues within different departments. He has also met

**Meeting of the Hunter College Senate
21 February 2024**

with the chairs of some of the science departments here at 68th Street, and we just decided to meet with more chairs, as well. So, more information is coming. So, that is the second group that is developed. Then, the third is President Kirschner created a "Housing at Hunter" task force which is made up primarily of students: student representatives from the Student Government and other students, as well. It may have some ex-officio members from Student Affairs to be the liaison. One of the goals of this task force is to look for the needs and interests of the students who are currently in the Brookdale dorm and where they will go when we have to vacate the Brookdale facility. So, on a larger basis, we want to look at housing at Hunter in the larger picture. We know New York City is an expensive city. We want to attract students not just from New York City but from upstate and other places, as well, and we want to make housing more accessible and affordable. So, part of this task force's responsibility is to come up with recommendations, and we think round up from the students themselves. That is an active group as well, and we hope that they give us at the Senate regular updates on where they are and what they are doing. So, that is a little bit about our communication plan, and the structures that are in place.

"As we stand today, and I always say this with some trepidation because things are constantly moving, evolving and changing, this is what the broad-based plan is. We will be renting space at a building on 23rd Street that Baruch College will also be renting. That building will be for our School of Nursing and Department of Physical Therapy. It is a blank slate right now. We have to build our space in that building for classrooms, teaching labs, research labs, office space, student spaces, and so on. That will be where those two departments will be next summer. I want to thank the Chair of Speech Language Pathology, Michelle MacRoy-Higgins and of course, Dr. Nancy Eng and give them credit for the idea. They have close relationships with the Audiology Department and the Speech Language Pathology Department at the Graduate Center. We are working on an agreement with them, so that the Speech Language Pathology will move to the Graduate Center for the swing period of redevelopment. It makes more sense because the program needs very specific classrooms with specific technology and services. That is already set up at the Graduate Center. We want to thank the Graduate Center's Department of Audiology for accommodating us. It is a lot of work, but we will get there. So, the one department that is left, Medical Lab Sciences will come to Hunter at 68th Street to the North building. We will be renovating some spaces that are underused, not used at all, have not been updated or upgraded. They are not usable currently in the way they are. That space will be for Medical Lab Sciences. Medical Lab Sciences has about 120 undergraduate students and about 30 students in the graduate program. That is about four or five faculty members. So, that department is slated to move to the North building at 68th Street. We are told that we have to vacate Brookdale by June of next year. We did not want to do it in the middle of the semester, but we also know that many programs: Nursing, Speech Language Pathology and Physical Therapy have summer classes and courses. So, we want to make sure that the timing is just right for accommodating the students, the faculty and the programs, and there is no break in their academic progress. The goal is that sometime next June, we will vacate Brookdale, and the departments, the academic units as well as the students will move to the spaces that I just talked about. The proposed completion of the Brookdale SPARC project is 2030 at which time all those four academic units: Nursing, Speech Language Pathology, Physical Therapy, and Medical Lab Sciences are scheduled to move back to the new Brookdale SPARC campus. The first building that will be built is the one that will be occupied by Hunter, but also the Graduate School of Public Health, BMCC and a DOE public school will be there. As it looks now, the proposed plans call for us to get more space in the new Brookdale SPARC than we currently have in the Brookdale facility. The one sad part is that dorms are not part of the new plan. I know that it has caused a tremendous amount of anxiety and concern for our students because the Brookdale dorms are somewhat cheaper than some of our other dorms that we have right now. The dorms are not part of the plan, so that means we have to think about what we are going to do next. So, our first area of concern for our Vice President for Student Affairs, Eija Ayravainen and our Vice President, Gustavo Ordonez is where the students will go and what rate they pay. We have dorm space at 51st and 79th Street. We will negotiate potentially to get more spaces there. But what will be the cost for the students transferring from Brookdale? Who will be promised what housing? In the past, we also had Macaulay Honors College students there. They are not guaranteed. So, we are working on that. We also want to look at the bigger picture. Housing is expensive. If we can get more spaces, we can get better rates for our students, so that is a part of this plan.

"That is so far what we know. People ask us: "What is going to happen in the North building? Who is moving?" There is a lot of moving parts because if we have to renovate space, we may have to move some people while we renovate the space to get it ready for the moving next summer. People ask us: "Well, which floors for which departments?" We have mapped out some ideas. We talked to the Chairs and certain departments whose spaces might be used, but the problem is we do not know until the designers and architects get in. We might think the space on this floor looks great, but an architect could come in and say, "No, you cannot use this space because of whatever the building codes are." So, it is still moving parts, and a lot will happen in the next few months. We are hoping to keep you engaged and informed every step of the way. We are hoping a web page will be a great source of information, but also, we will be providing regular updates at the Senate meetings, FDA, FP&B and any other locations or venues that you could think about that you want us to be at."